



European Hotel Performance Update

Q3 Pandox Earnings Call

24th October 2024

Thomas Emanuel | Senior Director

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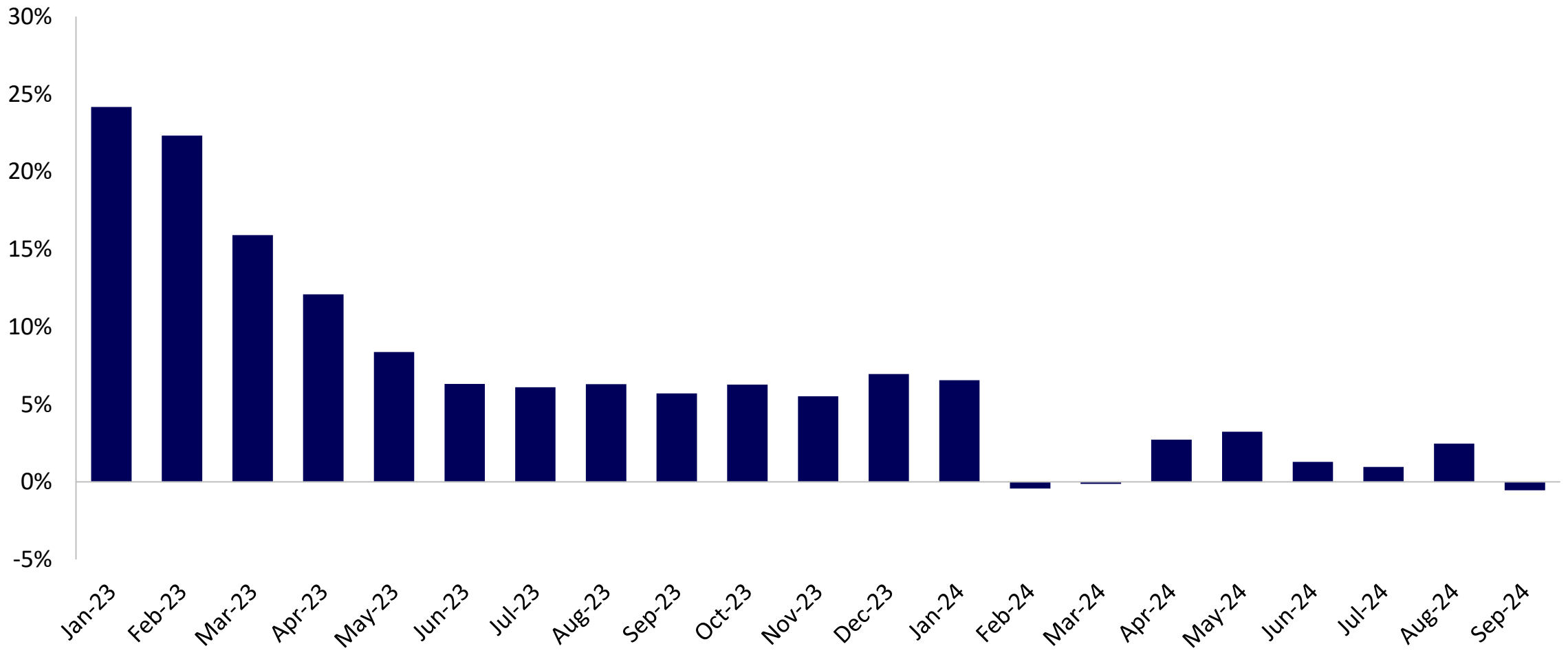
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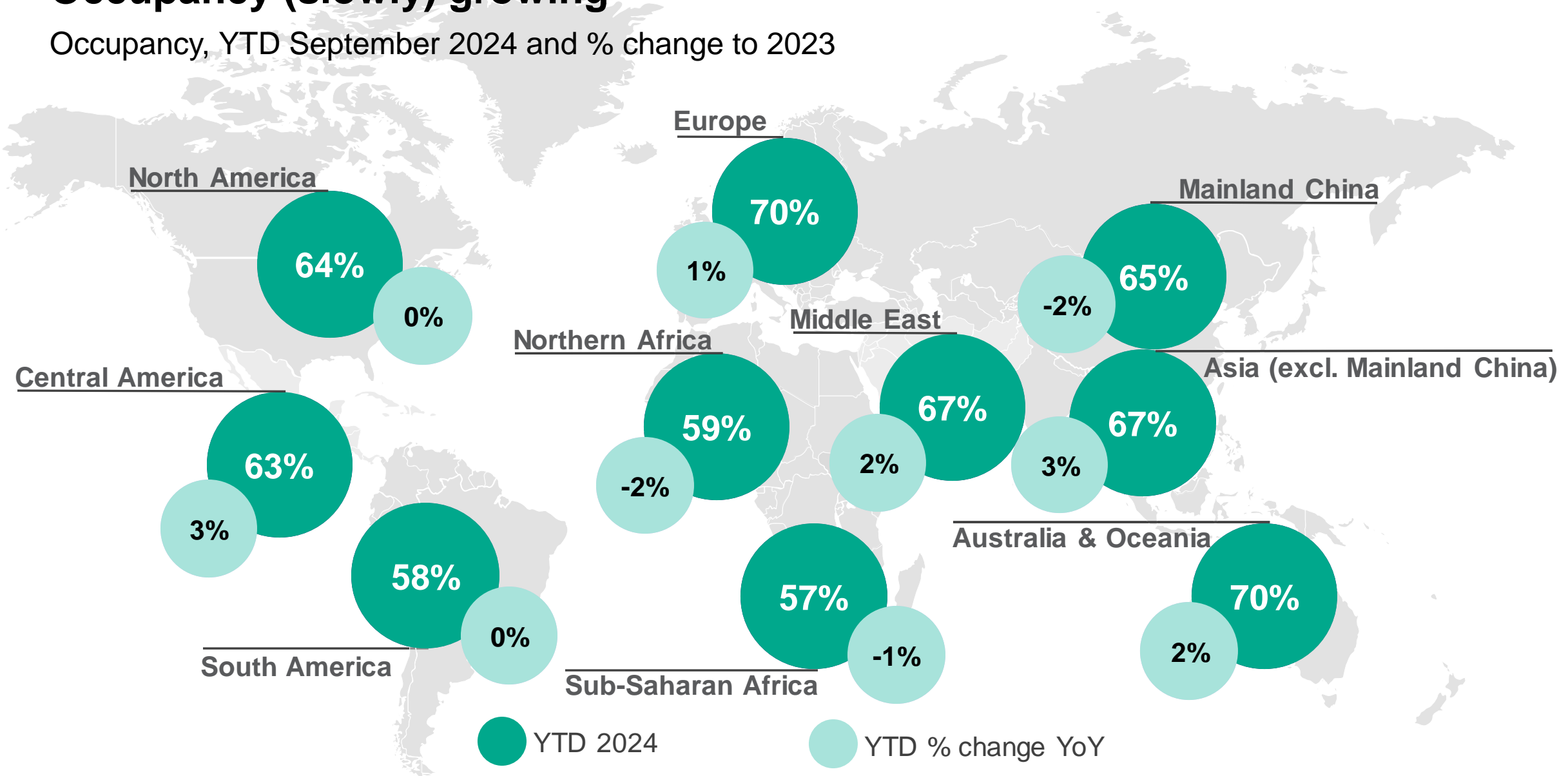
Demand keeps growing

Global demand YoY % chg., Jan 2023 – September 2024



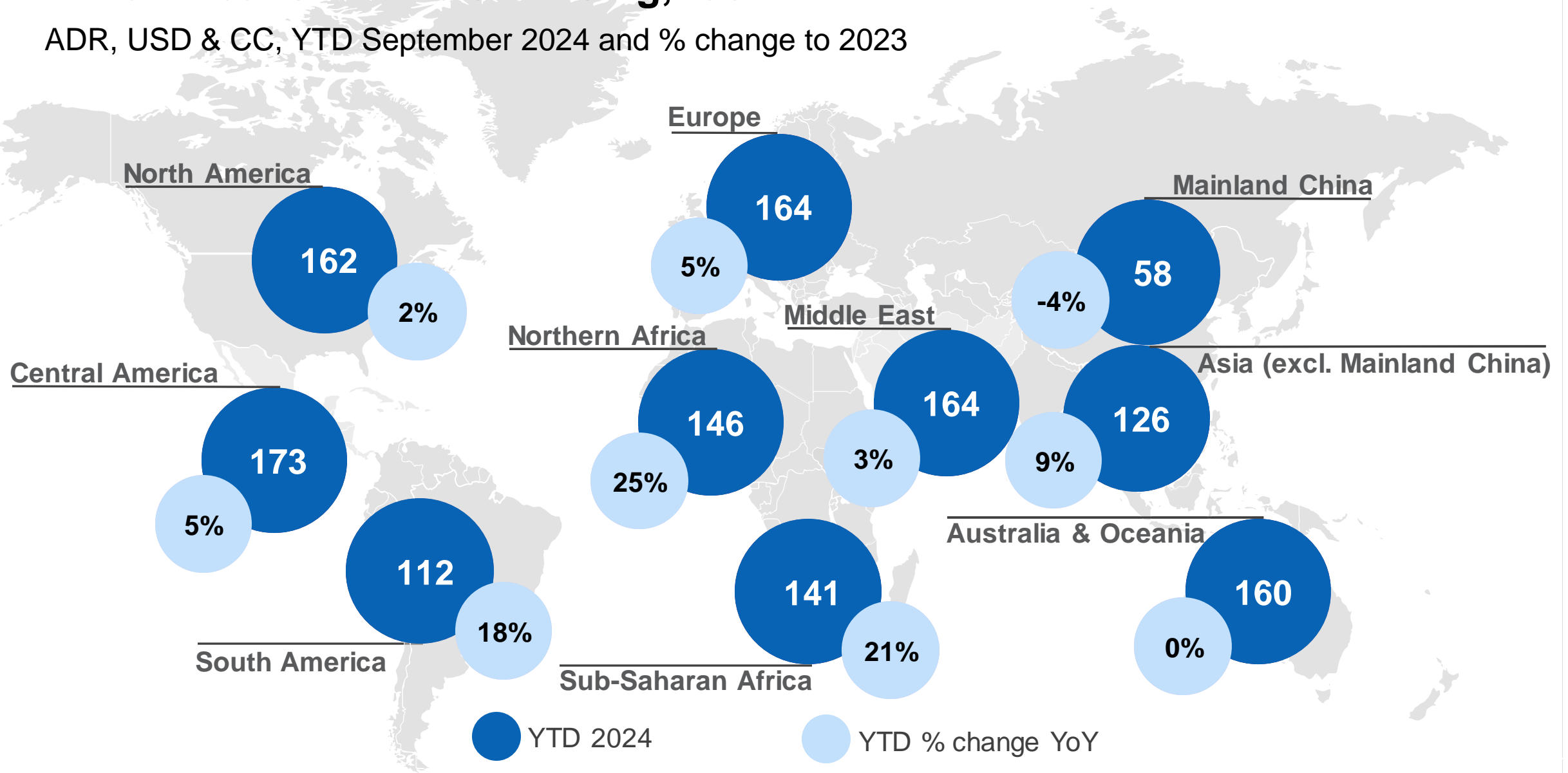
Occupancy (slowly) growing

Occupancy, YTD September 2024 and % change to 2023



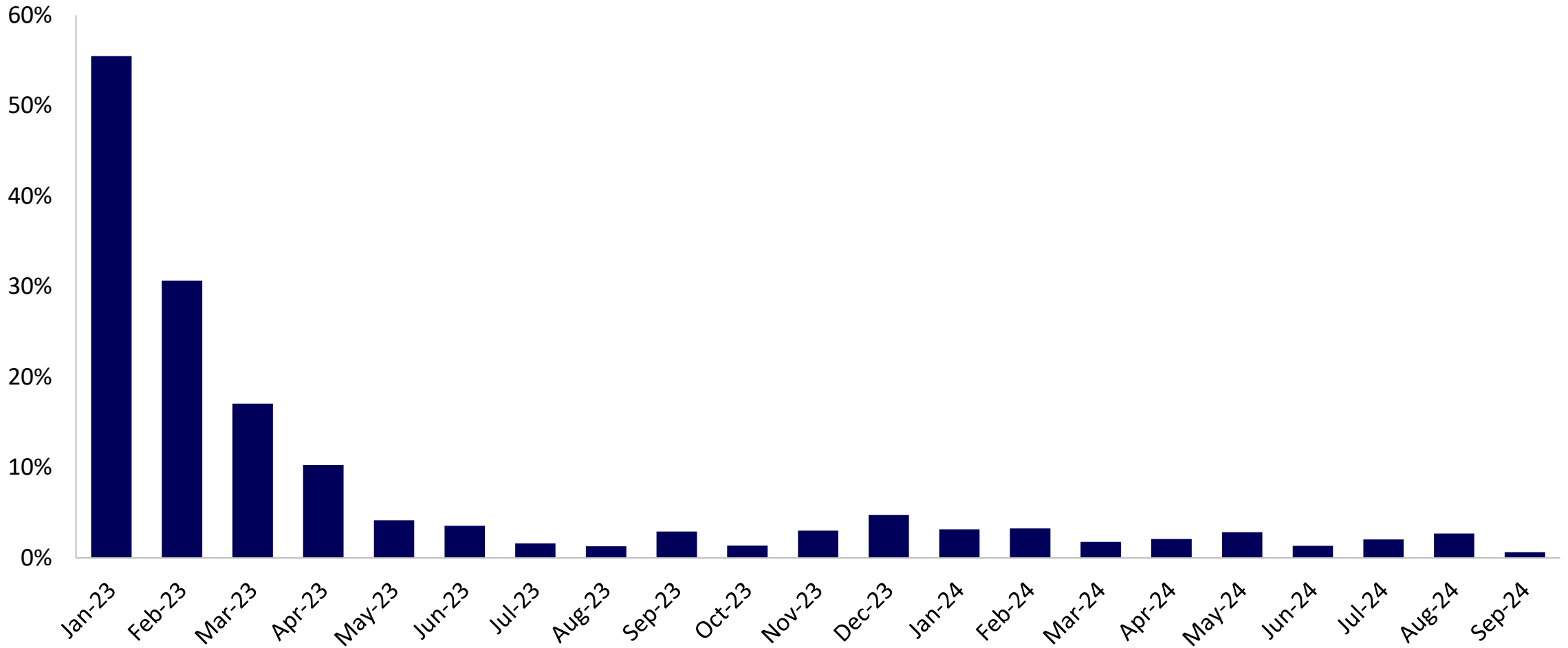
Which means ADR is still rising, too

ADR, USD & CC, YTD September 2024 and % change to 2023



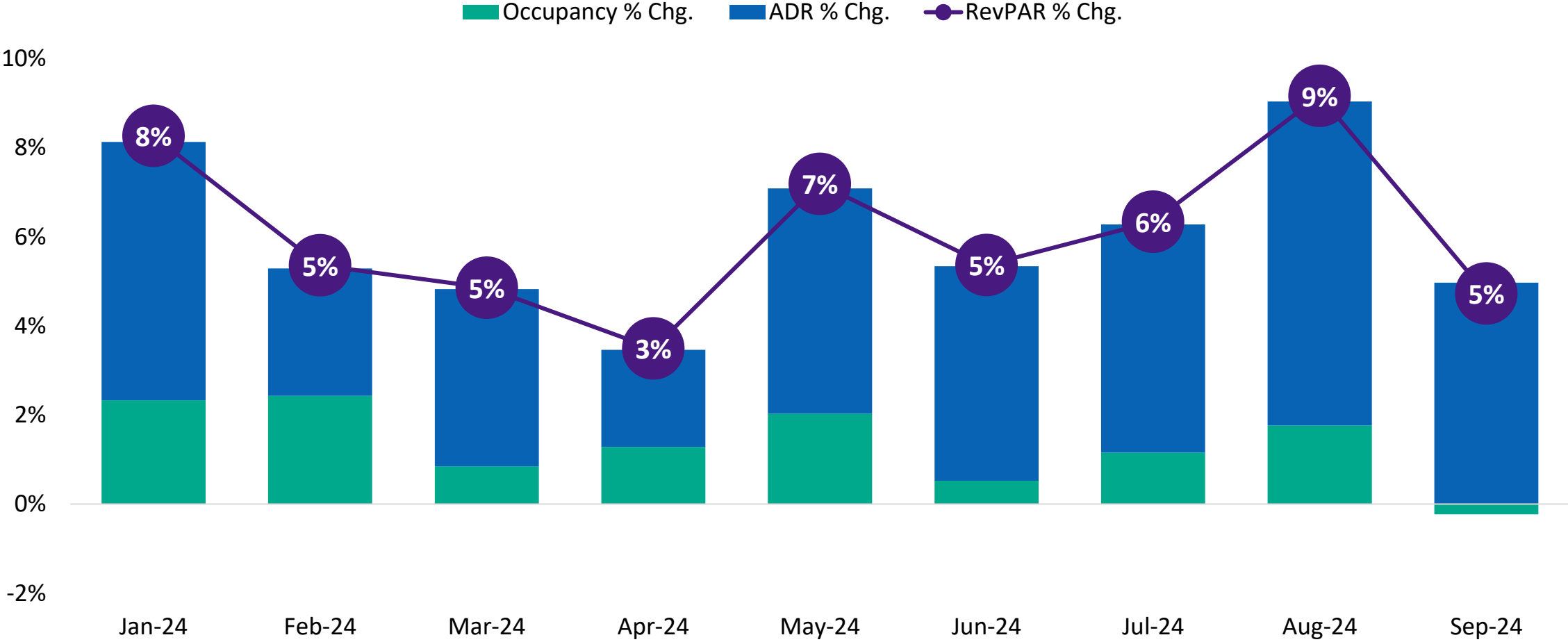
However, Europe remains in positive territory (just).....

Europe demand YoY % chg., Jan 2023 – September 2024



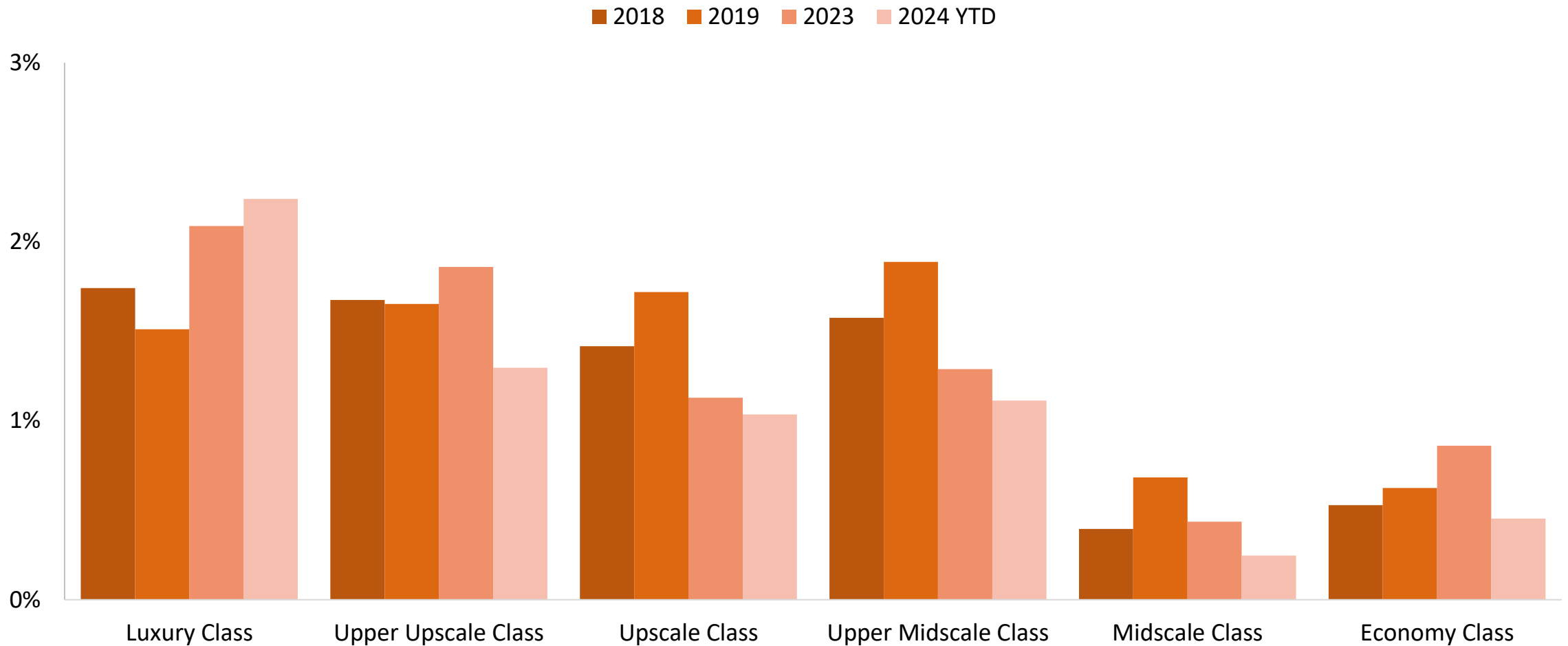
ADR the consistent driver of European growth in 2024

Europe, EUR & CC, KPI % change YoY, Jan 2024 – Sep 2024



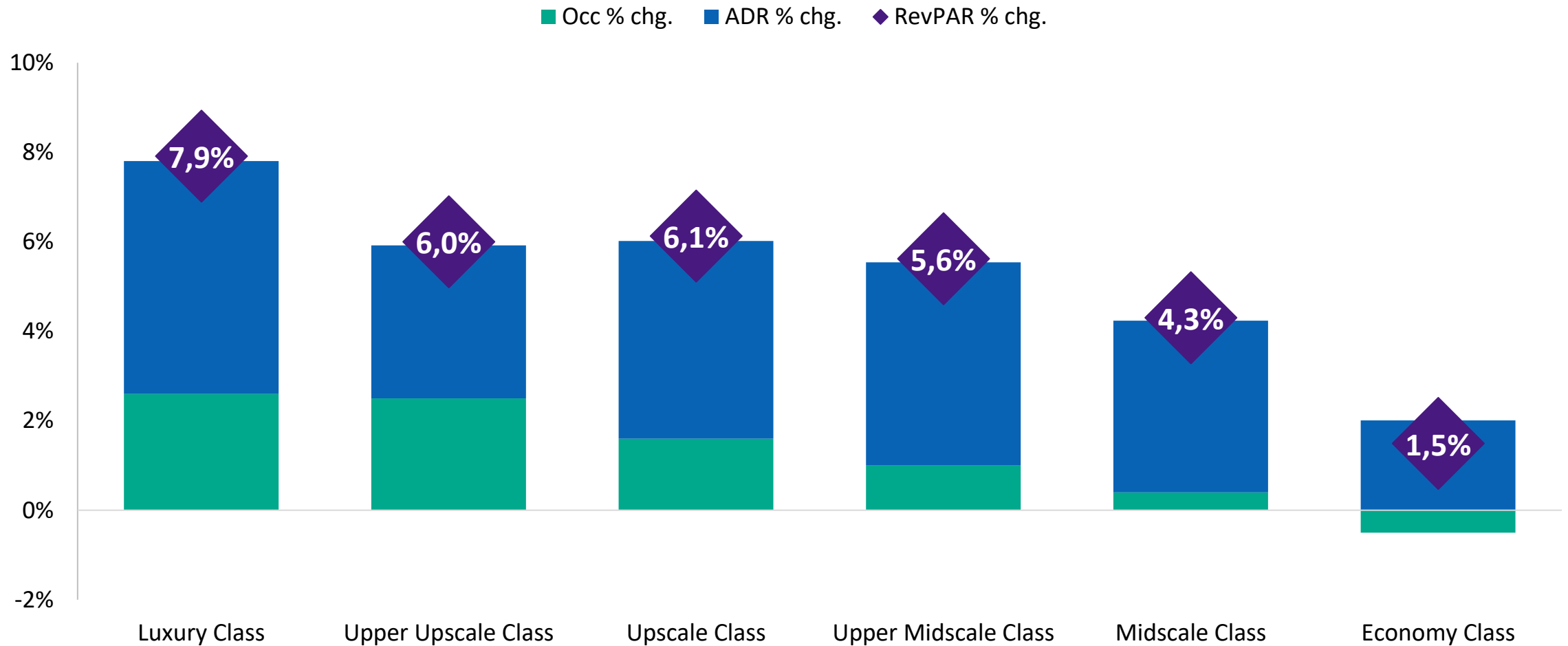
No surprises that occupancy growth is 'sluggish' in comparison to ADR

Europe, Supply, % change YoY, Full Year 2018 – 2019 & 2023 and September YTD 2024



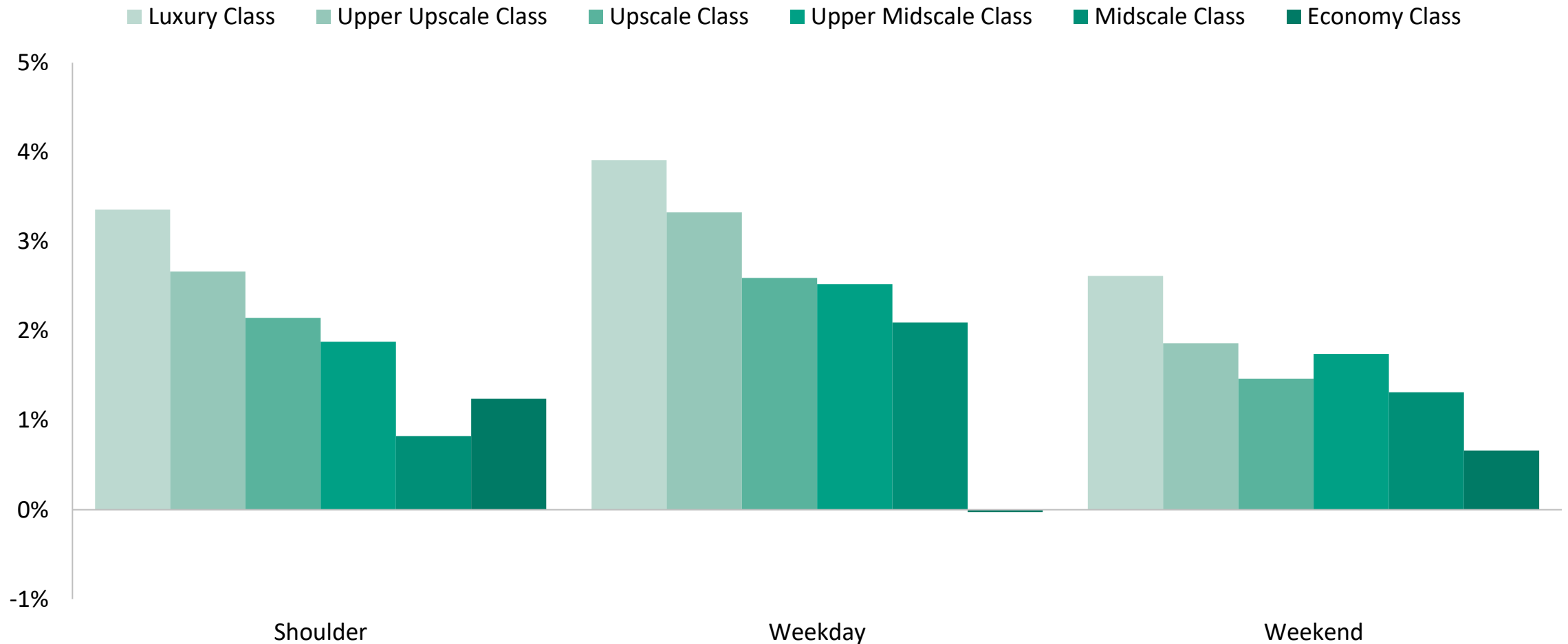
Growth moderately balanced by hotel class

Europe, EUR & CC, KPI % change YoY, September YTD 2024



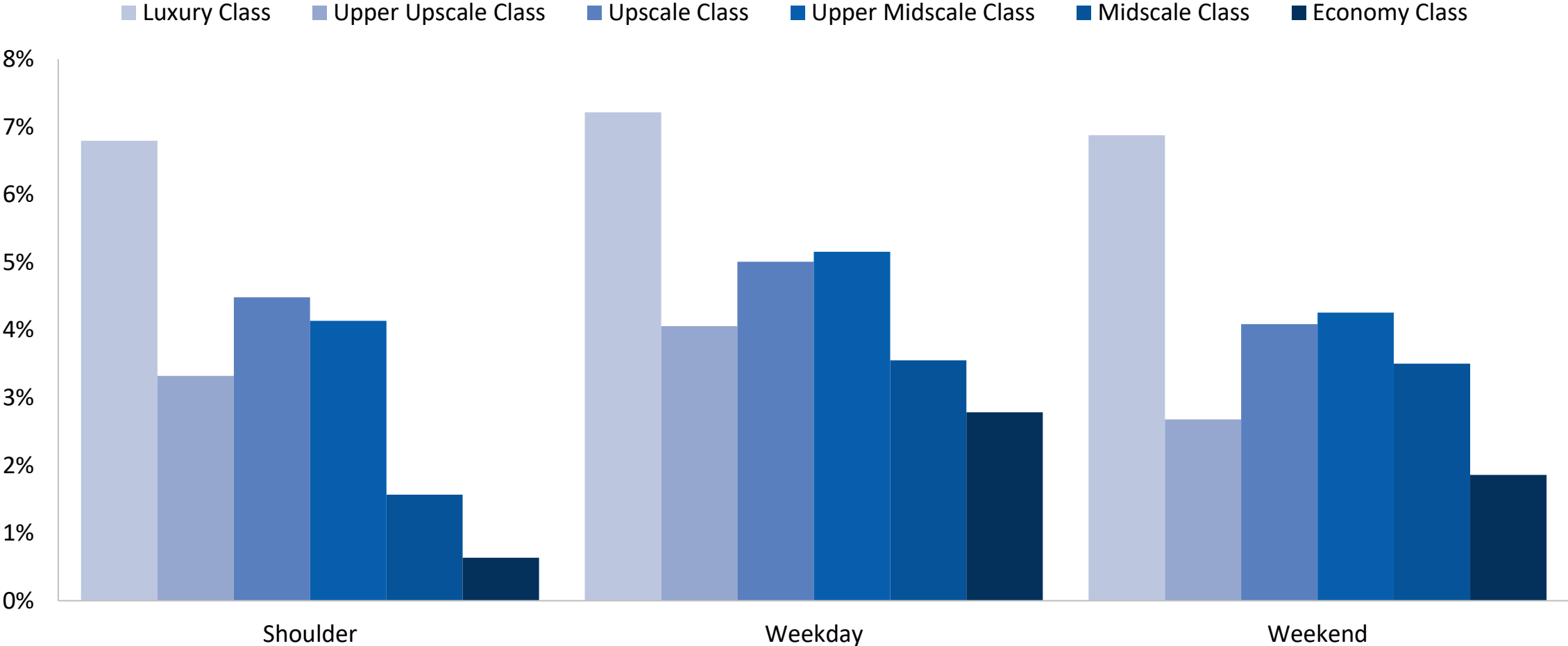
Weekdays are the primary driver in growth across all classes, except economy

Europe*, Occ % change YoY, September YTD 2024



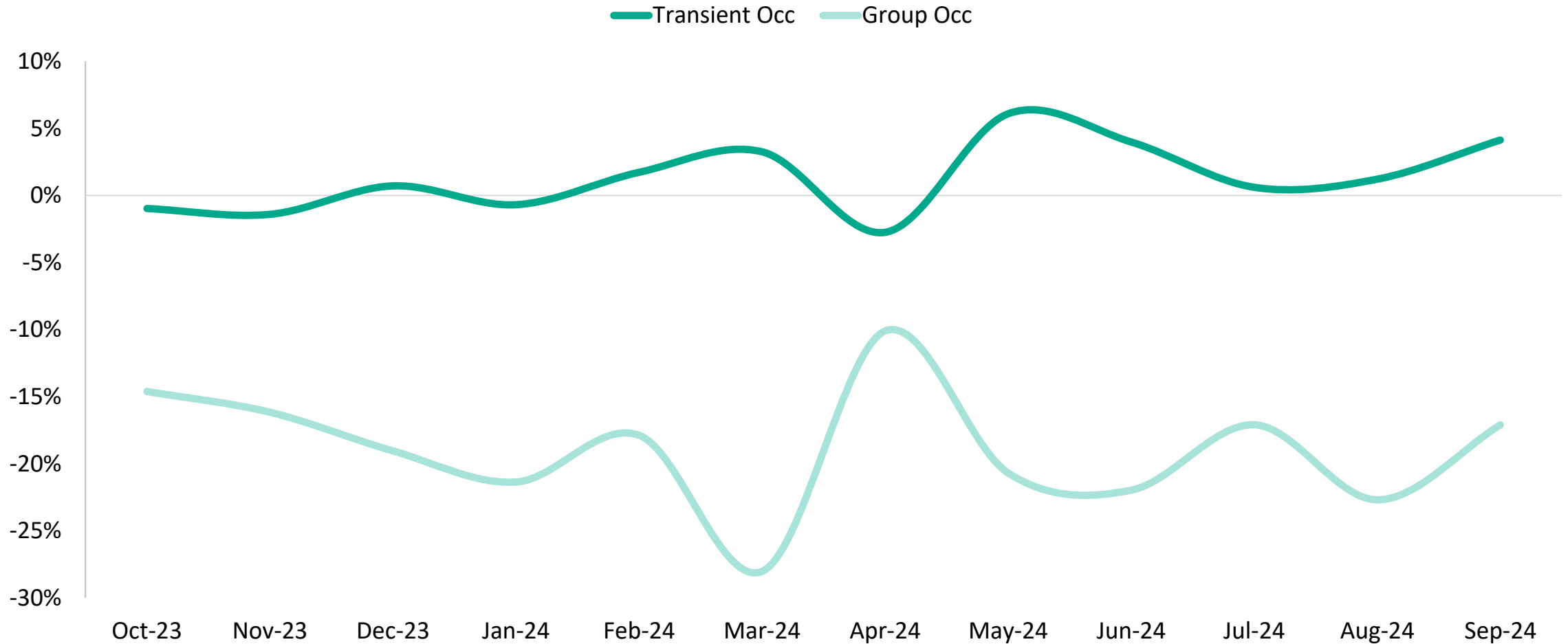
ADR growth weakest at the lower end, 'squeezed middle' doing well

Europe*, ADR (EUR, CC) % change YoY, September YTD 2024



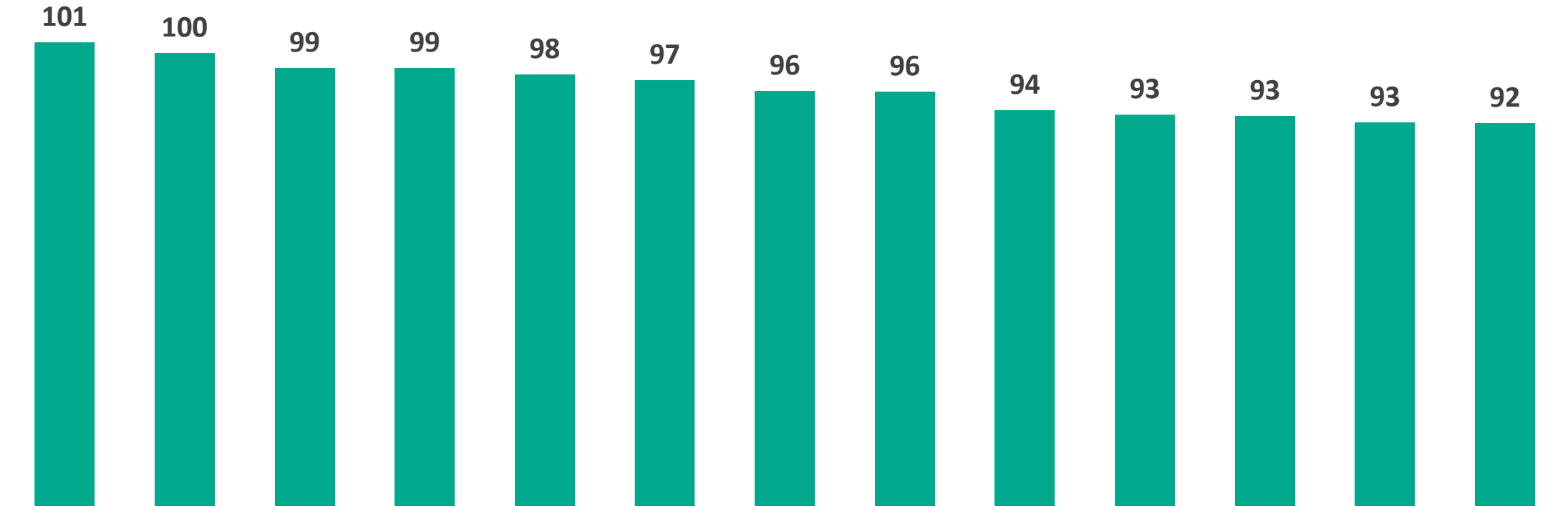
There is one remaining piece of the puzzle left.....

Europe, Luxury & Upper Upscale classes, occupancy % chg. to 2019



Return to 2019 occupancies led by UK&I and Southern Europe

Occupancy, indexed to 2019, R12 September 2024

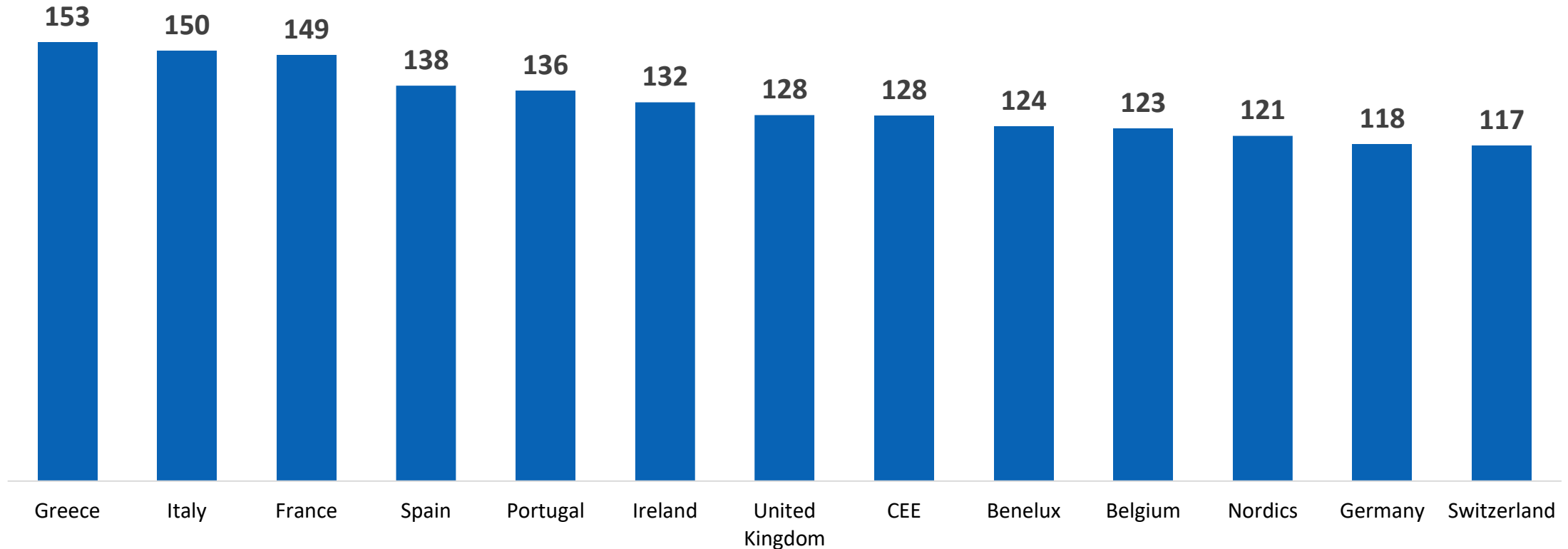


Ireland United Kingdom Italy Spain Greece Portugal Switzerland France Nordics Belgium Benelux Germany CEE



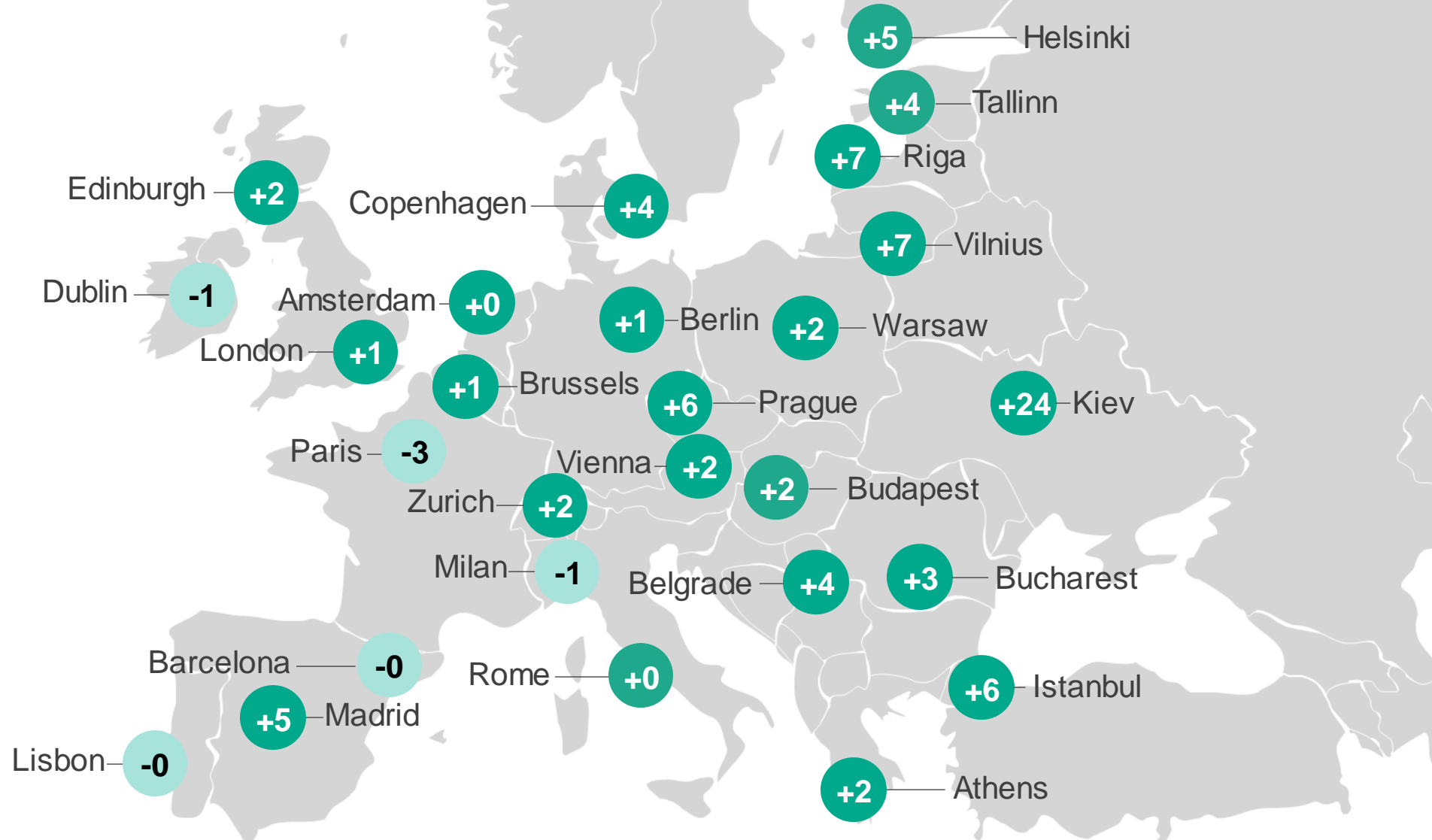
ADR recovery showcases a north south divide

ADR, indexed to 2019, R12 September 2024



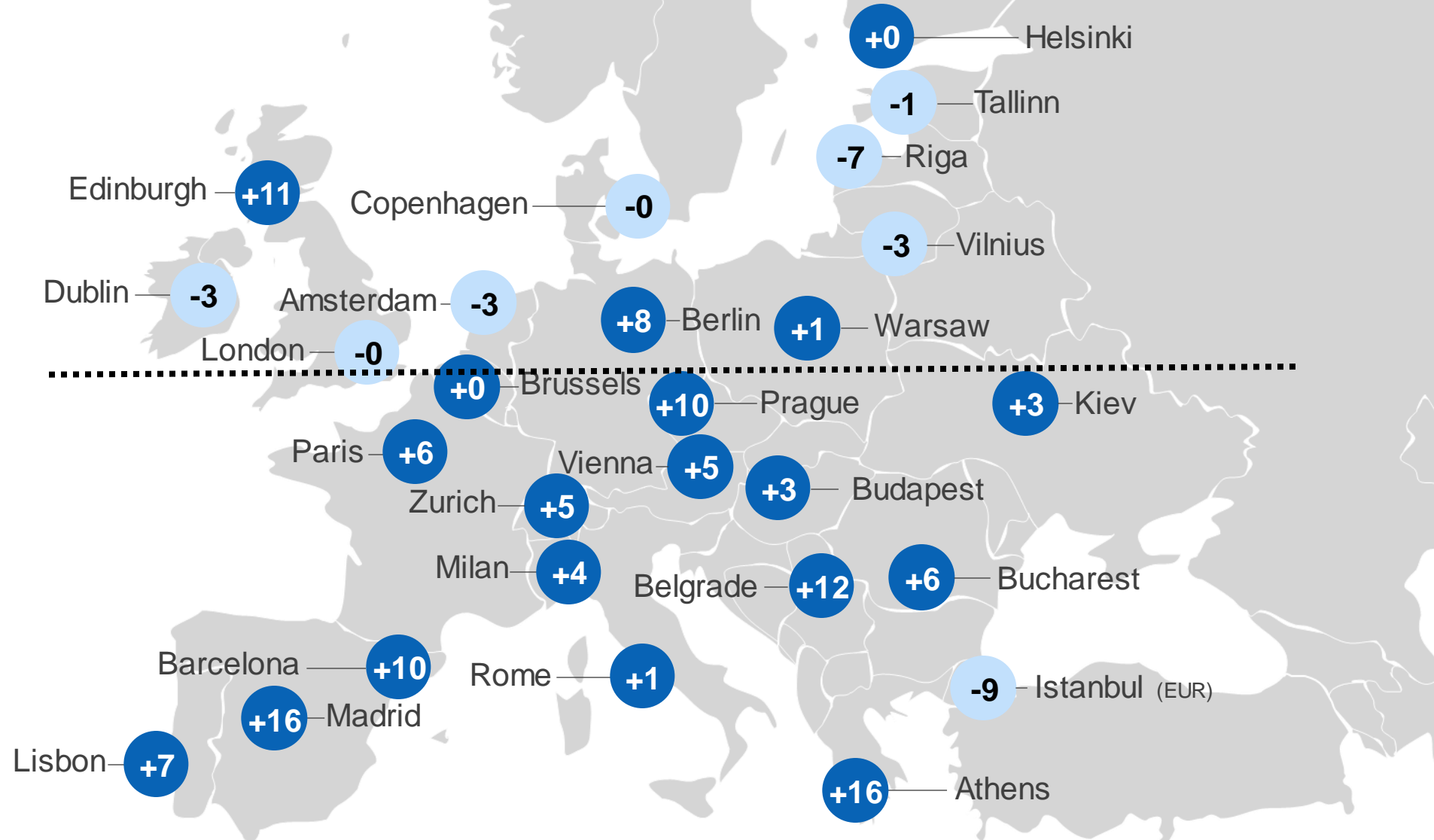
Growth has started to wane in some major markets...

European markets, Occ, YoY % change, September YTD 2024



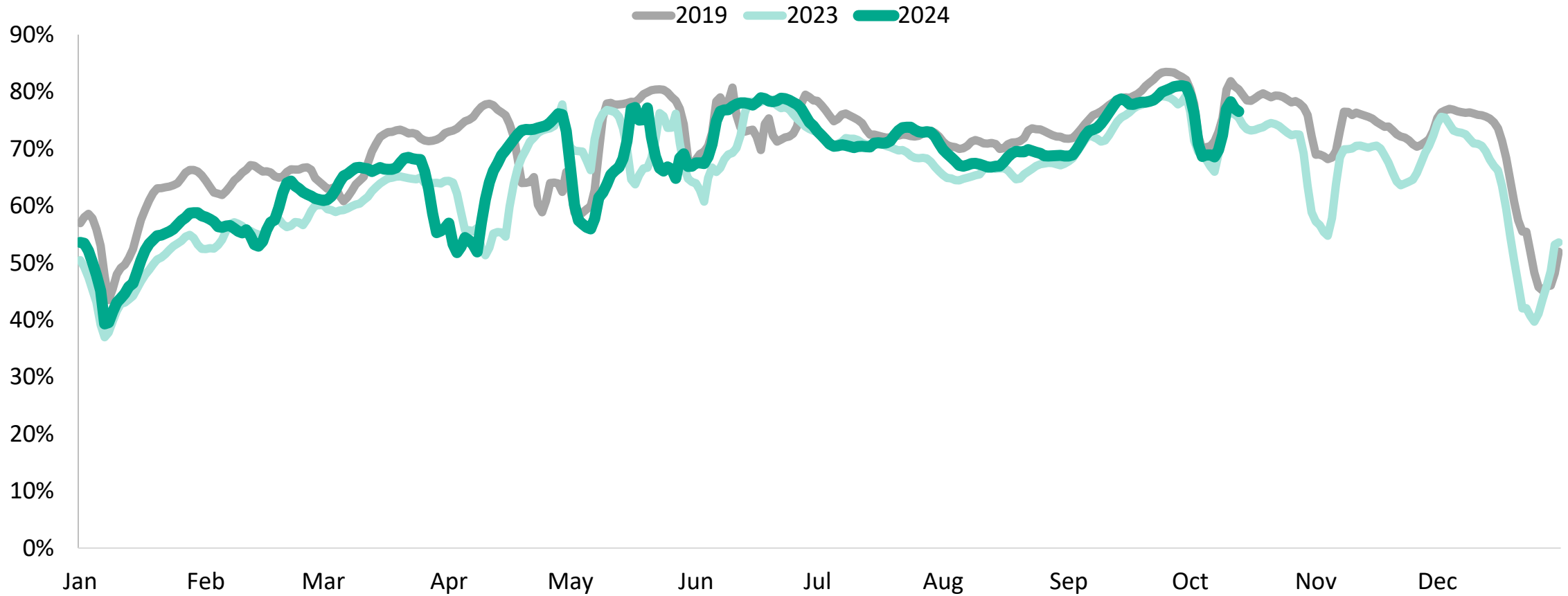
... Mostly in areas where rate growth remains on the high side

European markets, ADR (LC), YoY % change, September YTD 2024



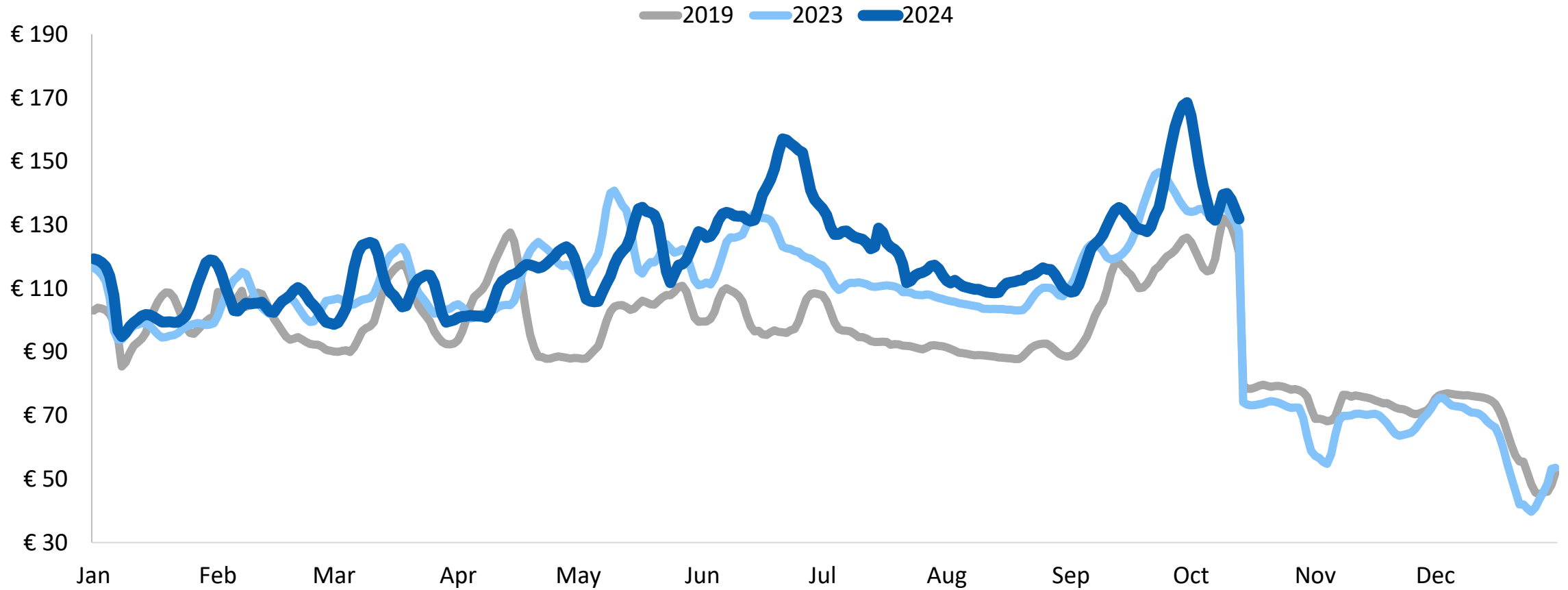
Occupancy tracking above 2023, though 2019 results not quite achieved

Germany R7 occupancy, 2019, 2023 & 2024



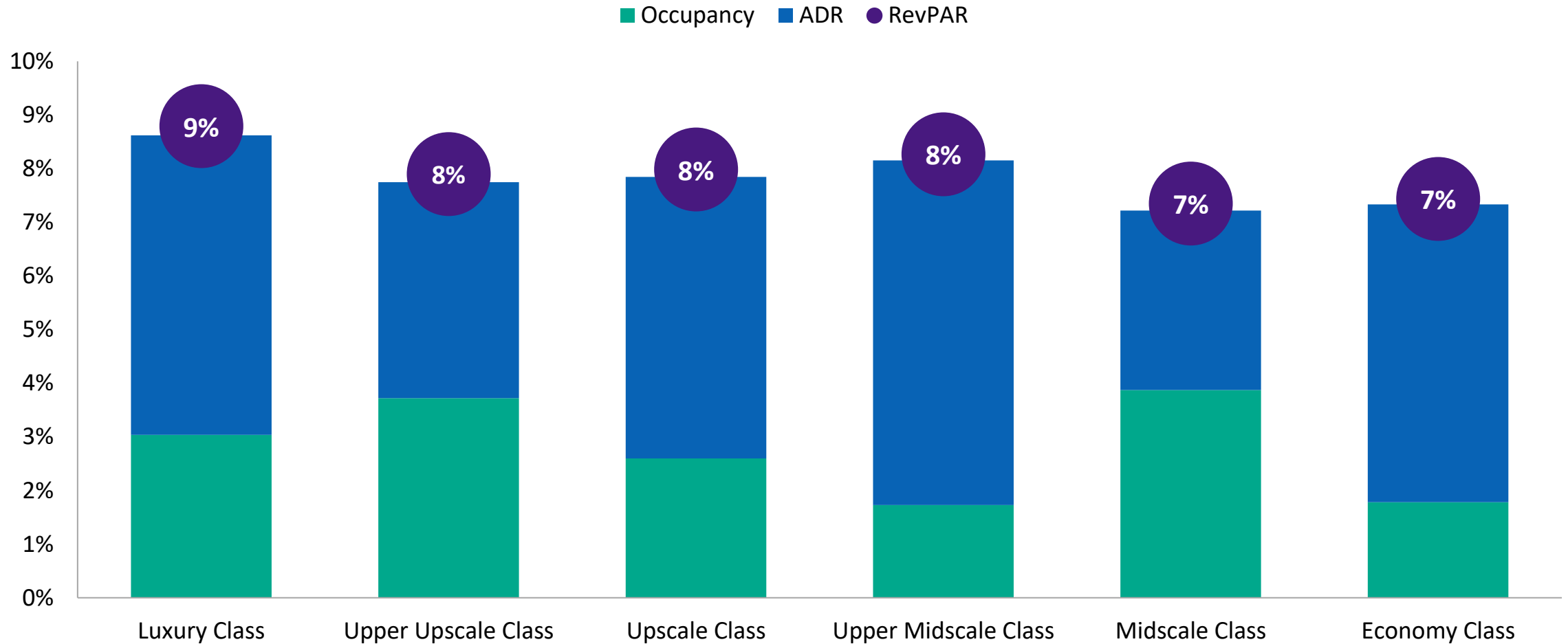
YoY performance steady with boost from the Euros and the summer so far

Germany R7 ADR (EUR), 2019, 2023 & 2024



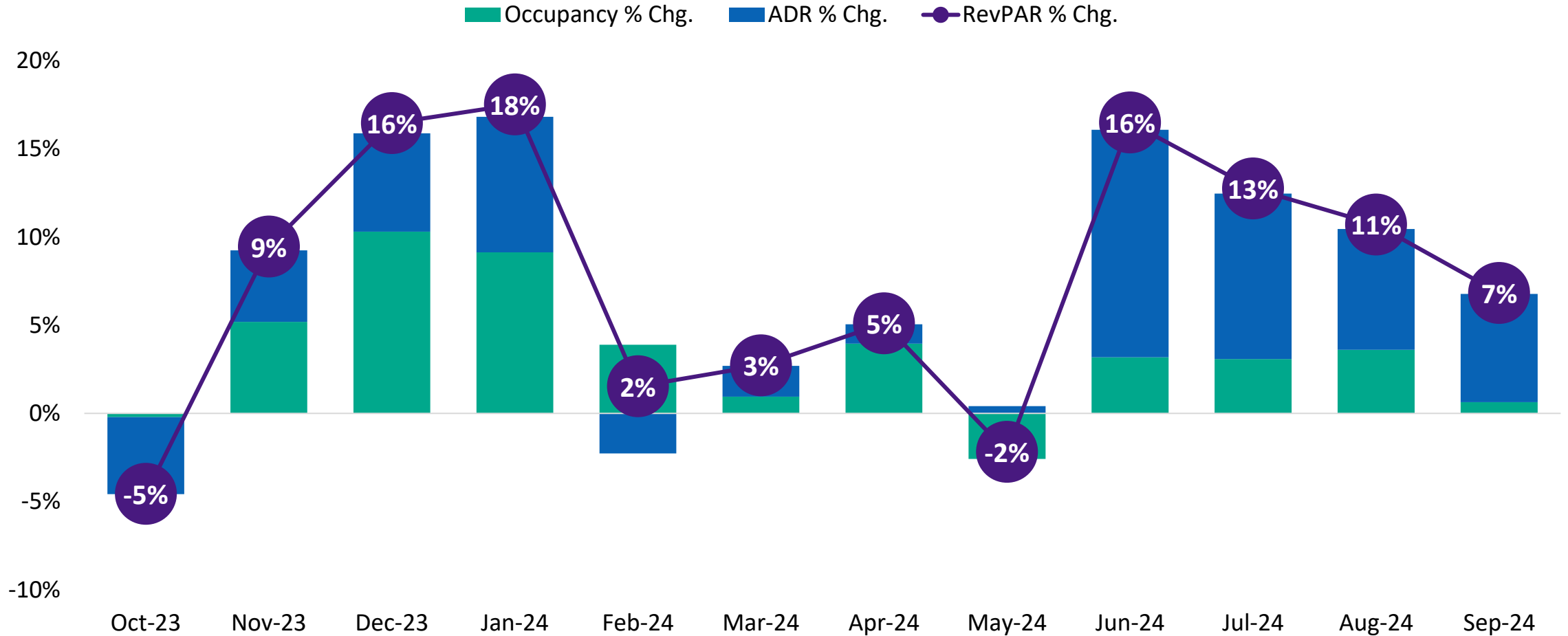
A very solid year of growth across Germany, with ADR the main driver

Germany, KPI % change YoY, September YTD 2024



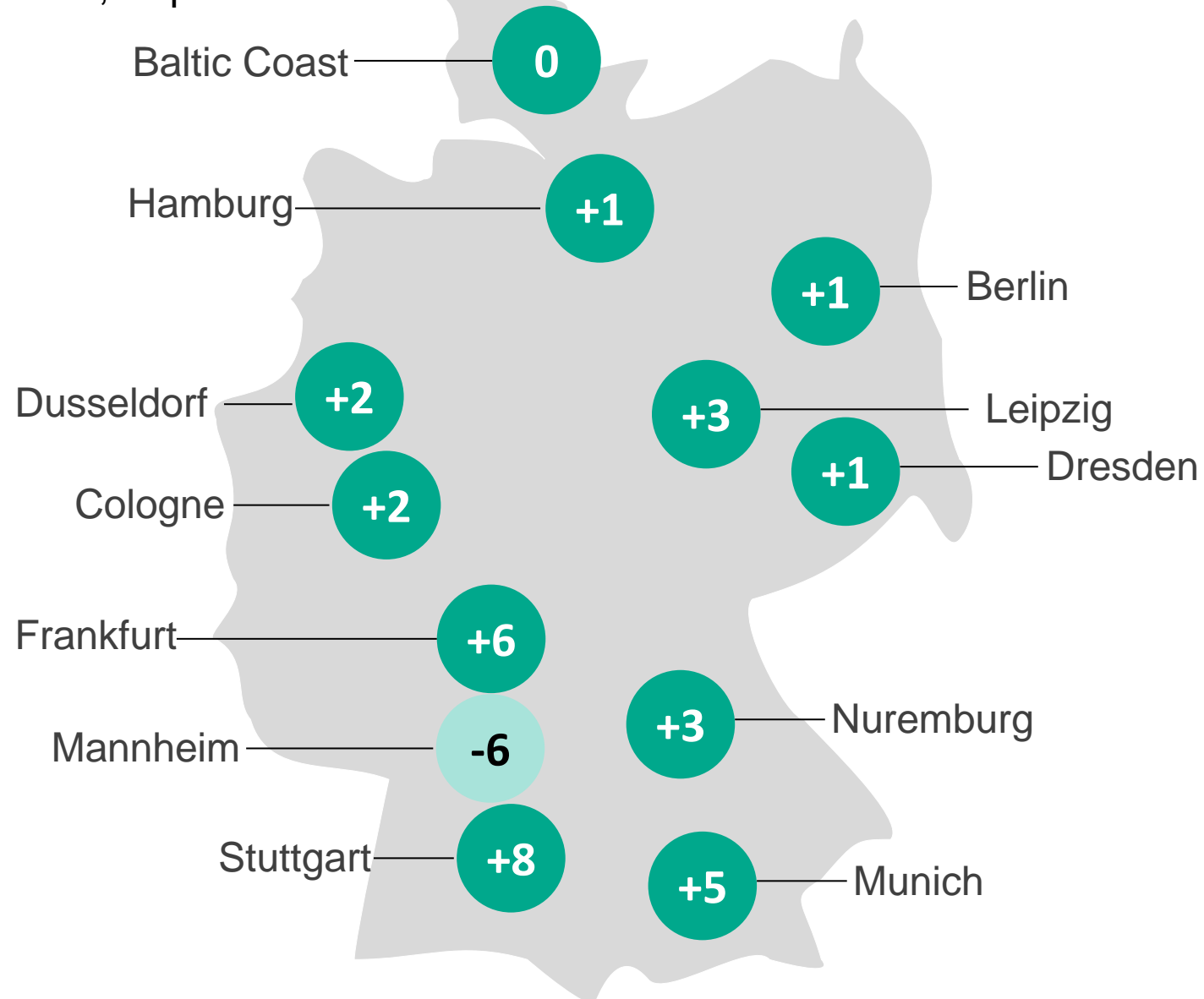
In terms of ADR growth, YTD, it is all about the Euros

Germany, KPI % change YoY, October 2023 – September 2024



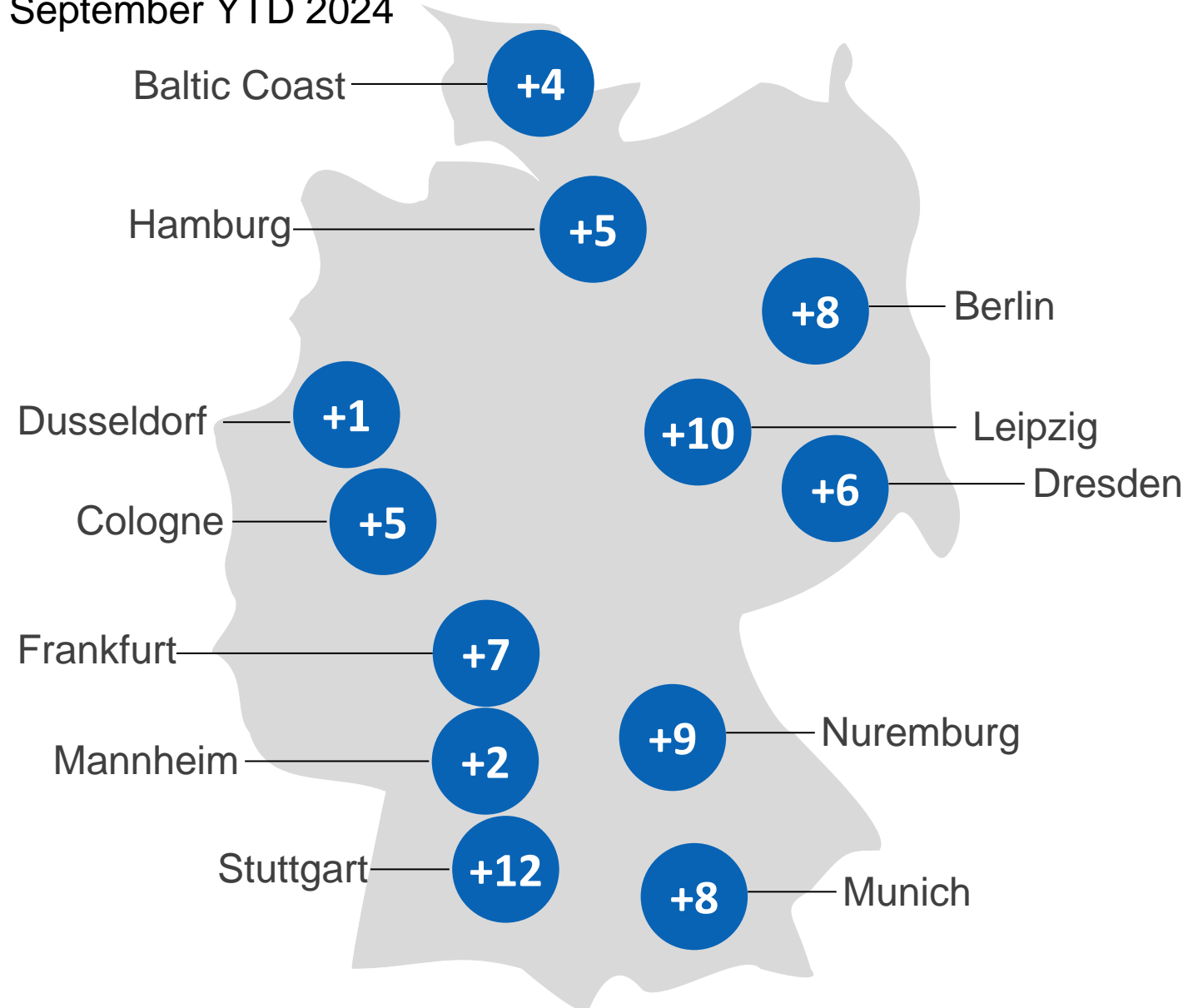
Positive occupancy growth for key markets.....

Occupancy, % change YoY, September YTD 2024



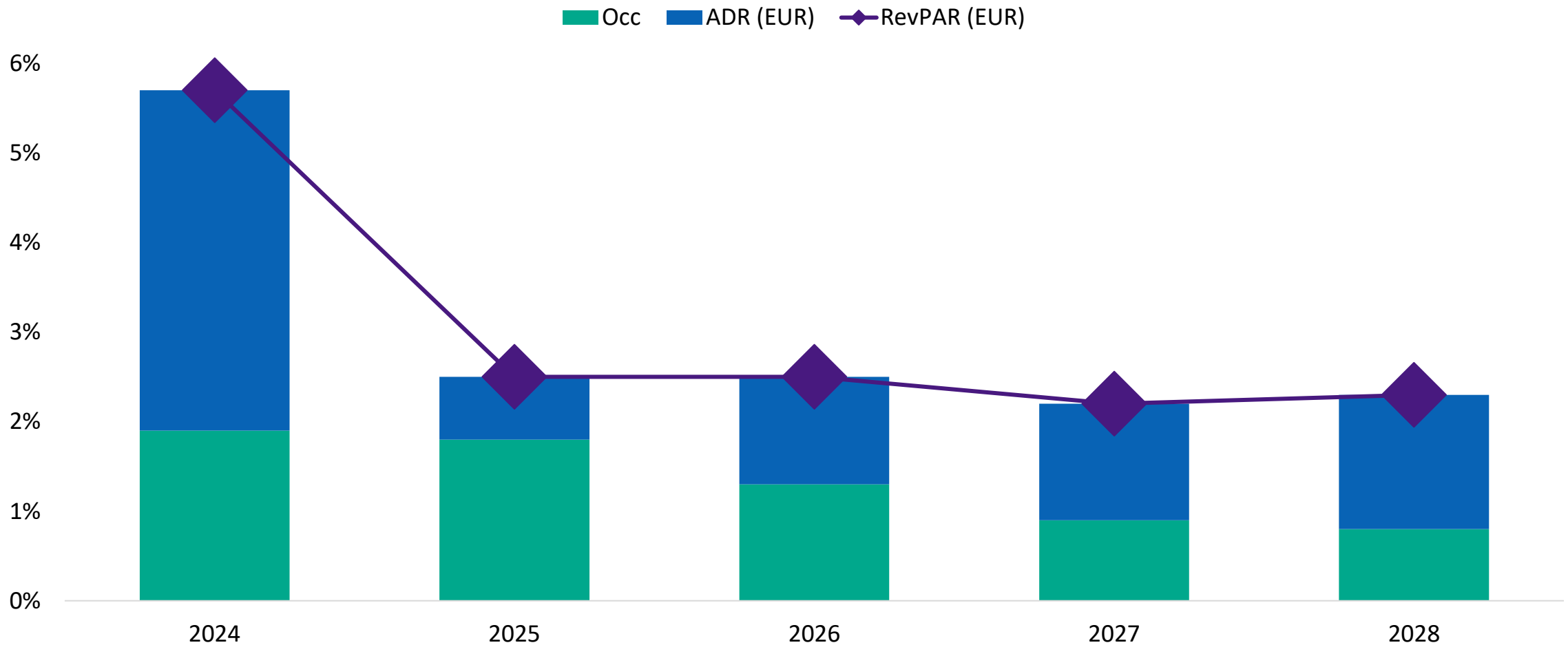
.....with all cities registering ADR growth, led by Munich & Stuttgart

ADR, % change YoY, September YTD 2024



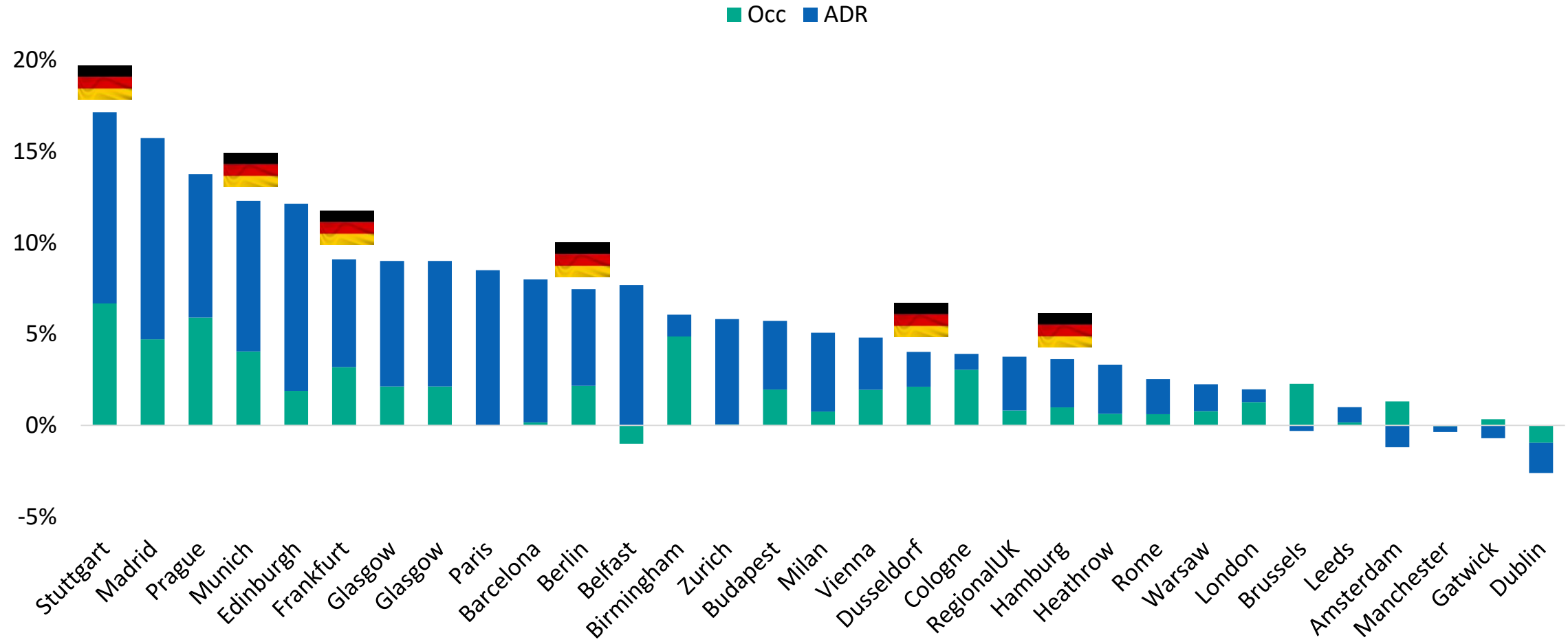
Steady but unspectacular growth from 2025 in Europe

European markets*, KPI YoY % change, 2024-2028 as of August 2024



German cities scattered when looking at this year's forecast

Forecast Markets, Occupancy and ADR % Chg., 2024 Forecast





Thank you!

Thomas Emanuel

temanuel@str.com

